

**DISCLOSURE BY ELECTED PUBLIC EMPLOYEE
OF TRAVEL EXPENSES SERVING A LEGITIMATE PUBLIC PURPOSE
AS REQUIRED BY 930 CMR 5.08(2)(d)2.**

	ELECTED PUBLIC EMPLOYEE INFORMATION
Name of elected public employee:	Pavel Payano
Title/ Position	State Senator, First Essex District
Agency/ Department	Massachusetts State Senate
Agency address:	Massachusetts State House 24 Beacon Street, Room 413-B Boston, MA 02133
Office phone:	617-722-1604
Office e-mail:	Pavel.Payano@masenate.gov
Write an X to confirm each statement.	I am filing this disclosure because: ☒ I am going to engage in an activity that serves a legitimate public purpose, i.e., it is intended to promote the interests of the Commonwealth, a county or a municipality; and ☐ A non-public entity (but not a lobbyist) has offered to reimburse, waive or pay travel expenses and costs worth more than \$50.
	ACTIVITY THAT SERVES A LEGITIMATE PUBLIC PURPOSE
Describe the activity which is the reason for traveling.	Future Summit 2026 (the "Summit")
Describe your participation in the activity.	I will be attending the Summit as a participant.
Date, time and location of activity.	July 8-11, 2026 Royal Sonesta – Capitol Hill 20 Massachusetts Avenue NW Washington, DC 20001
Please explain how the activity will promote the interests of the Commonwealth, a county or a municipality.	My participation in the Summit will provide me with the opportunity to connect and collaborate with other state lawmakers from across the United States on legislative leadership and governing effectively with vision and empathy. The Summit will cover a variety of topics, including, but not limited to, developing and maintaining sustainable relationships across deep ideological disagreements, understanding the impact of legislative decisions in the field of technology (including the Internet and

	AI), sharing legislative policy ideas, and reflecting on legislating with integrity, all of which will help me better serve my constituents and the Commonwealth.
	TRAVEL EXPENSES
Identify the person or organization that offered to reimburse, waive or pay your travel expenses.	Millennial Action Project d/b/a Future Caucus
Address of person or organization.	1701 Rhode Island Avenue NW Washington, DC 20036
Provide information in as much detail as possible:	<i>Itemization and explanation of amounts offered:</i>
Transportation:	<i>Air, train, bus, and taxi fare and rental car hire, etc.</i> \$334.81 (flights)
Lodging:	<i>Overnight accommodations.</i> \$259.00 (3 nights)
Meals:	<i>Breakfast, lunch, dinner, special events.</i> I do not have this information at this time but will submit a reconciliation form once I receive the final amounts covered.
Admission:	<i>Registration, admission, tickets, etc.</i> There is no cost for admission to this Summit.
Other (please list):	<i>Refreshment, instruction, materials, entertainment, etc.</i>
Total:	\$1,111.81
Write an X beside any relevant statement.	☐ I have attached the relevant itinerary. ☒ I have attached the relevant agenda.
For the exemption to apply, check off both statements.	Having disclosed the facts above, I determine that: ☒ Acceptance of the reimbursement, waiver or payment of travel expenses will serve a legitimate public purpose i.e., it will promote the interests of the Commonwealth, a county or a municipality; AND ☒ Such public purpose outweighs any special non-work related benefit to me or to the person providing the reimbursement, waiver or payment.
Employee signature:	
Date:	July 8, 2026

Future Summit 2026

NEXT 250 — THE COURAGE TO BUILD

A NOTE TO OUR MEMBERS

Next 250— The Courage to Build

The most consequential act is to stay, to innovate, and to improve the institutions we inherit.

As America marks its 250th anniversary, we gather in Washington, D.C., for our 10th annual Future Summit, where rising leaders convene to answer the evergreen question: what will you build next? This year's theme, Next 250— The Courage to Build, celebrates a decade of builders and charges them with what comes next. Join us this July for four days designed to do what the Capitol rarely allows: slow down, go deep, and leave with the relationships and resolve to govern better.

WHAT WE ARE EXPLORING TOGETHER

Five connected threads—chosen because they sit at the intersection of where America is right now and where its next generation of leaders must go.

01 Leading Across Difference What separates the lawmakers who sustain relationships across deep disagreement from the ones who don't? We go inside the language, the habits, and the relational practices that make bipartisan governing not just possible — but durable.

02 AI, Technology & Democratic Governance The decisions lawmakers make about technology in the next few years will define governance for the next fifty. We move from the abstract to the actionable — so you leave with a framework, not just a headline.

03 Cross-State Policy Innovation The best ideas in your state deserve a wider audience — and so do theirs. We create the conditions for real legislative exchange: what's working, what isn't, and who else is trying to solve the same problem. A showcase of what becomes possible when lawmakers choose to build together.

04 The Work of Governing: Courage, Trust & Legacy What does it actually feel like to lead with integrity when the pressure is relentless? We hold space for the honest conversation about what this work demands — and what it means to do it well.

HOW WE GATHER

Six distinct formats, each designed to meet you at a different level of engagement.

WASHINGTON D.C. | JULY 8- 11, 2026

Full session details and speaker announcements coming soon.

Questions? Reach out to events@futurecaucus.org

FUTURE CAUCUS

MAINSTAGE SESSIONS

Curiosity driven keynotes and candid conversations with courageous builders across public service and cross-industry innovation

PEER TO PEER EXCHANGE

Off the record rooms — where lawmakers go deeper on legislative strategy, share what's working across states, and bring their boldest bills to the table for real exchange.

THE CONNECT LOUNGE

Your homebase at Future Summit. The Connect Lounge is a 24/7 space for lawmakers to gather, decompress, get work done, or close out the night — always available, always yours.

In Session: Tools for the Trade

Hands-on workshops led by TikTok and OpenAI — built for the way lawmakers actually work, from constituent outreach to closing the staffing gap.

LEGISLATIVE BILL SHARE

You take the floor: present the legislation you're proudest of and hear what colleagues across the country are building.

EVENING GATHERINGS

From the opening reception to Toast to 250, evenings are designed for the carefully curated connections that don't happen in a conference room.

SCHEDULE AT A GLANCE

A complete session agenda will be shared in advance of the Summit. All times Eastern.

ARRIVAL DAY JULY 8

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|--------------|---|
| 12:00 PM | Arrival & Registration
Conference check begins at 12pm ET. Hotel check-in begins at 4:00 PM.

Royal Sonesta Capitol Hill |
| 3:00–5:00 PM | Cochair Meeting
● Future Caucus Cochairs Only |
| 6:00–8:00 PM | Welcome Reception
Kick off the summit with members of our network and partner ecosystem for cocktails, light hors d'oeuvres, and opening remarks. Royal Sonesta Sapphire Room.
● Open to All Conference Attendees, Partners, and Sponsors |
| 8:00 PM | The Night Cap
An exclusive, after-hours tour of the United States Capitol for the courageous Future Caucus lawmakers building the next 250 years and beyond
● Lawmakers Only Pre-registration required |

JULY 9

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|---------------|---|
| 8:00–9:00 AM | Breakfast
Sapphire Lounge |
| 9:00–9:45 AM | Welcome: United We State
Crown Ballroom |
| 9:45–10:15 AM | Keynote
Crown Ballroom |

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FUTURE CAUCUS

10:15–10:45 AM	Built Here: Stories from the Caucus Floor Crown Ballroom
10:45–11:00 AM	Legislator Group Photo Sapphire Lounge
11:10–11:40 AM	Terms of Service Crown Ballroom
11:40 AM–12:15 PM	Terms of Service: In Dialogue Breakouts · Jewel Conference Rooms ● Lawmakers Only
12:15–1:30 PM	Lunch Sapphire Lounge
1:30–1:45 PM	Lawmakers in Motion Crown Ballroom
1:45–1:55 PM	Exclusive Announcement: The Well: Operating System for the Next 250 Crown Ballroom
1:55–2:40 PM	The Courage to Innovate Crown Ballroom
2:45–3:15 PM	The Exchange: Innovation Lab Breakouts Jewel Conference Rooms ● Lawmakers Only
3:25–4:15 PM	In Session: Tools for the Trade Jewel Conference Rooms
7:30–10:15 PM	Toast to 250 Capitol View at 400. This year's signature celebration and a formal toast to the 10th anniversary of Future Summit. Come ready to be seen, celebrated, and toasted. ● Open to Lawmakers, Invited Partners, and Sponsors

JULY 10

8:00–9:00 AM	Breakfast · Sapphire Lounge Sapphire Lounge First-Time Summit Attendee Breakfast Jewel Conference Rooms
9:15–9:20 AM	Morning Remarks Crown Ballroom
9:20–9:50 AM	She Builds Crown Ballroom
9:50–10:25 AM	Lawmakers in the Loop: Building a Safer Internet for the Next Generation Crown Ballroom

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FUTURE CAUCUS

10:25–10:35 AM	Break
10:35–11:05 AM	Builders and Stewards: State Power and the AI Governance Gap Crown Ballroom
11:05–11:35 AM	Before the Blueprint: Stewardship, Scale, and the Courage to Slow Down Crown Ballroom
11:35 AM–12:15 PM	The Exchange: AI Breakouts Jewel Conference Rooms ● Lawmakers Only
12:15–1:30 PM	Lunch Sapphire Lounge
1:30–2:35 PM	Pathfinder Presents Crown Ballroom
2:35–2:55 PM	Keynote Crown Ballroom
3:00 PM	Break: Summer Friday — The City Is Yours We wrap early so you can make the most of being in the nation's capital. ● All Attendees · Unstructured Time
6:30–10:30 PM	Boots & Builders Social Desert 5 Spot ● Lawmakers Only

JULY 11

9:15 AM	Breakfast & Legislative Bill Share Legislative bill share and peer-to-peer exchange, where lawmakers present their most meaningful legislation. Receiving practical feedback and guidance to strengthen, advance, or adapt their work across states. Crown Ballroom ● Lawmakers Only
11:00–11:45 AM	The Builders <i>Our hope is that these conversations will not end after the convening. During this last session, lawmakers will have an opportunity to reflect on our time together and what we can each commit to do moving forward.</i> Crown Ballroom ● Lawmakers Only
11:45–12:00 PM	Closing Remarks End of Summit Crown Ballroom

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